



Empowered lives.  
Resilient nations.

### Country: Liberia

Title of Project	Support to Coordination of emergency response against the Ebola Viral hemorrhagic fevers epidemic.
UNDAF 2013-2017: Pillar III Human development	UNDAF Pillar III Human Development
Outcome 3.3 Social Protection: Vulnerable households and groups benefit from appropriate social protection services and systems.	Strategic linkage: Improving social service capacities nationally and at county level, with the participation of communities. "By 2017, the general population and in particular the most vulnerable have access and use comply with the standards and international and national standards of basic social services to improve their living conditions".
The Implementation Partner (IP)	UNDP (National Implementation Modality - NIM)
Responsible Partners (RPs)	Ministry of Health, Ministry of Internal Affairs, WHO, UNMIL UNICEF Non-Governmental organizations
<p>The overall objective of the project is to improve the response capacity of the Government of Liberia and its partners to the epidemic of viral hemorrhagic fever Ebola. The specific objective of the project is to; Strengthen the coordination of the emergency response at all levels.</p> <p>The Government is committed to reinforce the global response and coordinate all activities to manage and contain the spread of the Ebola virus. To this end, the national Humanitarian Assistance Committee (HAC) has developed a plan for emergency response with a focus on strengthening Coordination at the National, Regional and County levels; intensify the monitoring of active cases (active case-finding and searching of contacts); provide rapid support and effective control of infection and public health, communication/awareness, management of the body and the safety of injections.</p> <p>The UN country team led by WHO, and the UN Mission in Liberia (UNMIL) is working closely with development partners including international Non-Governmental Organizations to support the Government of Liberia (GoL) to bring the epidemic under control.</p>	
Programme Period: June – November 2014 Project Title: Support to Coordination of emergency response against the Ebola Viral hemorrhagic fevers epidemic. Project ID: <b>90676</b> Project Duration: Six (6) Months Management Arrangement: National Implementation Modality (NIM)	Total Budget: 2,175,000 USD Allocated Resources (None): TRAC 1.13: \$148,080

Agreed by (UNDP):

*CS/16/14*

Agreed by Ministry of Health:

*[Signature]*  
**MATTHEW T.K. FRODO**  
 ACTING MINISTER  
 0886459130



## 1. SITUATIONAL ANALYSIS

Viral hemorrhagic fever due to the Ebola virus is a contagious disease that manifests as a fever accompanied by diarrhea, vomiting, and intense fatigue and bleeding sometimes. Transmission occurs by direct contact with individuals or infected animals.

The Ebola Virus Disease (EVD) is reported to have entered Liberia from the Republic of Guinea, where the disease has claimed more than a 100 lives and few hundreds of reported cases have been recorded. Since its arrival in Liberia the GoL has taken pragmatic steps to control the epidemic with the support of the international community and the UN Mission and Country team. Liberia's Ministry of Health & Social Welfare (MoHSW), on 30 March 2014, confirmed two cases of Ebola in Foya District, Lofa County.

The World Health Organization (WHO) and Ministry of Health and Social Welfare (MoHSW) are actively working in the region to contain the possible spread of the disease, and to educate the public about prevention. A team comprising MoHSW and WHO officials, along with the Chief Medical Officer of UNMIL, travelled to Voinjama and Foya, to monitor the overall preparedness for isolation of the suspected cases and their treatment. To date, Liberia has recorded 10 Deaths and 21 suspected and probable cases of the EVD.

The Government has developed a national response plan and launched a national task force. A team comprising officials from the Ministry of Health and the World Health Organization, along with UNMIL's Chief Medical Officer, travelled to Voinjama and Foya today to assess overall preparedness. The UN Family is continuing preventative measures, and has urged UN entities to continue to suspend operations in affected areas that involve close interaction with national counterparts, including joint border operations. It has also requested for a joint effort of support for the government.

## 2. OBJECTIVES OF THE PROJECT

The overall objective of the project is to improve the response capacity of the Government of Liberia and its partners to the epidemic of viral hemorrhagic fever Ebola in Liberia.

### Specific objectives

The specific objective of the project is as follows:

- i) Strengthen the coordination of the activities of response at all levels;
- ii) Assist in the setting up of the County and Community level operations centers with a dedicated team for communicating and registration.
- iii) Provide technical capacity to ensure scenario planning support to the operations teams, and develop an assistance matrix to assess the effectiveness of the humanitarian assistance coordination.

## 3. Justification

Although the response has been encouraging, and the Government of Liberia had worked very closely with Guinean counterparts to contain the outbreak, the capacity of the Government to adequately deal with the situation has been limited. This is a result of the dwindling national budgetary resources, and further exacerbated by the timing which coincides with the end of the budget year, making it extremely challenging to adjust a budget which is already in deficit.

Additionally, the initial response to the crisis has had a disproportionate concentration on the epidemiological and microbiological aspects. This has resulted in gaps in the areas of coordination, advocacy, and Monitoring and Evaluation of the collective response of the HAC.



As a part of UNDP's input into the management of this crisis, three areas of potential support based on UNDP mandates were discussed at the Humanitarian Assistance Committee:

- The extent and nature of additional support required with regards to coordination especially at the County and Community levels.
- Expected scope of additional Advocacy and sensitization/communication support to targeted areas.
- Existing capacity gaps for effective monitoring and evaluation of the coordination efforts of Government and Development partners

#### 4. EXPECTED RESULTS

Based on the Government's a comprehensive response plan, this project is expected to contribute to the following results:

- Strengthened national coordination capacity to respond to the epidemic at all levels ;
- Structured and enhanced capabilities to ensure effective monitoring and evaluation response to the crisis.
- Documented lessons learnt especially with the approach to the management of Information, Education and Communication of the crisis.

#### 5. APPROACH

The project will support the implementation of a series of actions in the national plan of response against the virus, including:

- Assist in the setting up of the County and Community level operations centers with a dedicated team for communicating and registration. This is expected to be rolled up in collaboration with WHO and other partners to ensure effective coordination and provision of accurate information on the disease from operations center.
- Support a dedicated telecommunications facility at interim for the County/Community Operations center; and support daily subsistence of rotational staff placed to support the district Ebola response. This support could be targeted specially at epidemic counties where UNDP has ongoing projects.
- Provide support to the setting up of a temporary call center facility to coordinate the flow of information from the public in the targeted counties.
- Provide technical capacity to ensure scenario planning support to the operations teams, and develop an assistance matrix to map out humanitarian assistance coordination. This will include the development of various strategic documents (response plan, social mobilization, logistics etc.)
- Support the community engagement process by providing for daily upkeep of the team made up of experts to engage the targeted communities. This team will also use the traditional rulers, opinion leaders and trained communicators in the communities to educate the targeted population through the use of diverse media platforms, including mini durbars.
- Support the Monitoring and Evaluation (M&E) capability to ensure that expected results are in line with objectives of the HAC, and also ensure that results are codified and shared for future lessons.
- Provide transport and logistical support to facilitate effective monitoring and augment the GoI capacity to ensure follow up activities. This will include conducting a survey of final assessment of the management of the epidemic across the country.

## 6. BUDGET MANAGEMENT, MONITORING AND EVALUATION

### 6.1. Budget

The overall budget of the project is estimated at \$148,080 which will constitute a contribution by UNDP to the overall efforts to coordinate the fight against the spread of the disease. The planned budget for the Ebola emergency management plan stands at \$2,175,000, and partners are being requested to provide additional support to meet this budget gap.

The Liberian Government has indicated its intention to allocate additional resources to address this situation and H.E. President Johnson-Sirleaf has embarked on an intensive resource mobilization effort to augment contributions from development partners.

The specialized agencies of the United Nations (UNICEF, WHO and UNFPA) have also pledged contributions as part of the response.

### 6.2. Management

Given the urgent nature of the intervention, the project will be executed by the UNDP Office in partnership with the Government of Liberia, on the basis of a plan of work with a budget established and validated jointly.

It is expected that the Office of the Crisis Prevention and Recovery (BCPR) will provide technical advice to the Country Office through the following: the identification of expertise in the areas of the project; spearheading the resource mobilization efforts; and codifying and sharing the experience between the country offices.







Output 1 Total										40,400	
<p><b>Output 2:</b> Structured and enhanced capabilities to ensure effective monitoring and evaluation response to the crisis.</p> <p><b>Baseline :</b> Limited or no sensitization campaigns conducted in 3 Countries bordering Sierra Leone and Guinea</p> <p><b>Indicators:</b></p> <ul style="list-style-type: none"> <li># number of program monitoring visits conducted</li> <li># of sensitization meetings</li> <li># of reports (monthly, quarterly, annual)</li> </ul> <p><b>Targets:</b></p> <ul style="list-style-type: none"> <li>5 M &amp; E visits conducted.</li> </ul>	<p><b>Activity Result 2.1:</b> Social Mobilization, sensitization and Ebola preventive awareness campaigns and Strengthen Coordination, Monitoring and Evaluation of Ebola response</p>										
	<b>Action:</b>										
	2.1.1: Support the holding of the meetings/ organize durbars, meetings information and advocacy (religious and community leaders, civil society, military, Government, populations vulnerable etc...)	X	X	X	X					75700 workshops and trainings	10,080
	2.1.2: Develop the various strategic documents (Evaluation report, codification of lesson learnt etc...)				X					72100 Contractual services-Companies	3,600
	2.1.3: Support the Monitoring and Evaluation (M&E) capability to ensure that expected results are in line with objectives of the HAC, (staff cost - International consultant)	X				X	X	X		71400-Contractual services-Individuals	40,000
<b>Activity 2.1: Total</b>										53,680	
<b>Output 2 Total</b>											
<p><b>Activity Result 3.1:</b> Operational Support for Ebola prevention at County level</p>											
<p><b>Output 3:</b> Documented lessons learnt especially with the approach to the management of Information, Education and Communication of the crisis.</p> <p><b>Baseline: Documented lessons on Liberia's Ebola's response process non-existent</b></p>	<p><b>Action:</b></p> <p>To support operational costs centrally, including travel</p> <p>To support operational costs centrally, including travel</p> <p>Provide transport and logistical support to facilitate effective monitoring and</p>										
	X	X	X	X	X	X	X	X	X	74500-Miscellaneous	4,000
	X	X	X	X	X	X	X	X	X	74500-Miscellaneous	4,000
	X	X	X	X	X	X	X	X	X	72200-Equipment	40,000



